

**FINAL HARRADINE REPORT Senate Procedural Order of Continuing Effect Australia
Council for the Arts files created between 1 January and 30 June 2021**

ID	Division/Area	Folder		
1	Advocacy and Development Secretariat	Executive Admin	Executive Correspondence	CRC Longevity Bid
2	Advocacy and Development Secretariat	Executive Admin	Events and Projects	Mental Wellbeing Summit 2021
3	Advocacy and Development Secretariat	Executive Admin	Events and Projects	Venice Project
4	Advocacy and Development Secretariat	Executive Admin	Sector Development	
5	Advocacy and Development Secretariat	Executive Admin	Venice	
6	Advocacy and Development Secretariat	Executive Admin	Research	
7	Advocacy and Development Secretariat	Executive Admin	International	
8	Arts Investment Analysis	Data & Reporting	Board Papers	Funding under \$500k - 30 Nov 2020 to 15 Feb 2021
9	Arts Investment Analysis	Data & Reporting	Board Papers	Funding under \$500k - 16 Feb 2021 to 05 Apr 2021

10	Arts Investment Secretariat	Strategic Projects	2021 Investment Framework	
11	Arts Investment Secretariat	Strategic Projects	2021 Service Organisations Thinking	
12	Arts Investment Secretariat	Strategic Projects	2021 Investment Framework	Helpful background documents
13	Arts Investment Secretariat	Strategic Projects	2021 Orchestral Services Investigation 2021	
14	Arts Investment Secretariat	Strategic Projects	2021 Queensland Orchestral Services Report (XXX)	
15	Arts Investment Secretariat	Strategic Projects	2021 National Indigenous Visual Arts Plan	
16	Arts Investment Secretariat	Strategic Projects	2021 National Indigenous Visual Arts Plan	Old versions
17	Arts Investment Secretariat	Strategic Projects	2021 Literature Directed Investment Policy Proposal	
18	Arts Investment Secretariat	Strategic Projects	2021 National Partnership Framework Extension	
19	Arts Investment Secretariat	Strategic Projects	2021 VACS Recalibration & Extension	
20	Arts Investment Secretariat	Strategic Projects	2021 Cultural Engagement Framework (ideas that could support it)	
21	Arts Investment Secretariat	Strategic Projects	2021 NSW & Vic Pit Services Report (with National Overlay) (XXX)	

22	Arts Investment Secretariat	Strategic Projects	2021 Investment Framework	Old working documents
23	Business Information Services	Contract Administration	3. Final Contracts	TechOne Support
24	Business Information Services	Contract Administration	3. Final Contracts	IME Data Hub Support
25	Business Information Services	Contract Administration	3. Final Contracts	GMS support
26	Business Information Services	Contract Administration	3. Final Contracts	Records Storage
27	Business Information Services	Contract Administration	3. Final Contracts	CM9 support
28	Case Study Project	2018	Approved Content	
29	Case Study Project	2018	Images and Permissions	
30	Case Study Project	2019	Approved Content	
31	Case Study Project	2019	Images and Permissions	
32	Case Study Project	2020 Case Studies	Approved Content	
33	Case Study Project	2020 Case Studies	Images and Permissions	
34	Case Study Project	2021 Case Studies	Case study drafting	

35	Case Study Project	2021 Case Studies	Approved content	
36	Case Study Project	2021 Case Studies	Images	
37	Case Study Project	2021 Case Studies	Permissions	
38	Case Study Project	2022	Approved content	
39	Case Study Project	2022	Case study drafting	
40	Case Study Project	2022	Images	
41	Case Study Project	2022	Spreadsheet	
42	Case Study Project	2022	Permissions	
43	Co-Investment	Co-Investment Activity	Other Supporters	Accor
44	Co-Investment	Co-Investment Activity	Manager Co-Investment	210525 Book Launch - Australia at the Venice Biennale
45	Co-Investment	Co-Investment Activity	Other Supporters	XXX Scholarship
46	Co-Investment	Co-Investment Activity	Meetings and Correspondence	Data Management

47	Co-Investment	Co-Investment Activity	Other Supporters	Global Philanthropic
48	Co-Investment	Major Donors	XXX	
49	Co-Investment	Major Donors	XXX	
50	CR Finance	Contract Administration	3. Final Contracts	WoAG Travel Arrangement
51	CR Secretariat	Contract Administration	3. Final Contracts	Torque Lighthouse Software
52	CR Secretariat	Governance and Compliance	Risk Management	2021 Comcover Risk Management Benchmarking forum
53	CR Secretariat	Governance and Compliance	Risk Management	Benchmarking Survey
54	CR Secretariat	Governance and Compliance	Resource Management Guides	
55	CR Secretariat	Governance and Compliance	Risk Management	Risk Registers
56	CR Secretariat	Governance and Compliance	Risk Management	Risk Profiles
57	CR Secretariat	Governance and Compliance	Risk Management	Insurance matters
58	CR Secretariat	Team Management	Synthesis Group	

59	CR Secretariat	Venice Pavilion Management	Maintenance and Contract Proposals	Barco Screens
60	CR IT Services	Contract Administration	3. Final Contracts	Tech Agility
61	CR IT Services	Contract Administration	3. Final Contracts	Centorrino Technologies
62	CR IT Services	Contract Administration	3. Final Contracts	Schneider Electric
63	Data Champions Working Group	DCWG Administration Documents	Project administration	
64	Diversity benchmarking	Project Documents	Shared Documents	Feedback
65	First Nations Arts and Culture	Contract Administration	3. Final Contracts	33 Creative
66	First Nations Arts and Culture	Contract Administration	3. Final Contracts	2021 FNAC Agreements
67	First Nations Arts and Culture	Strategy Panel	National Summit Working Group Meetings	
68	First Nations Arts and Culture	Strategy Panel	National Summit Working Group Meetings	1. March 8 2021 Meeting
69	First Nations Arts and Culture	Strategy Panel	National Summit Working Group Meetings	2. March 22 2021 Meeting - Postponed
70	First Nations Arts and Culture	Strategy Panel	National Summit Working Group Meetings	4. March 29 2021 Meeting

71	First Nations Arts and Culture	Strategy Panel	2021 First Nations Arts Strategy Panel meetings	2. APRIL 2021 First Nations Arts Strategy Panel Meeting
72	First Nations Arts and Culture	Strategy Panel	Governance	GRID - First Nations Arts Strategy Panel
73	First Nations Arts and Culture - External	Documents & Reports	Policy Documents	
74	First Nations Arts and Culture - External	First Nations Strategy Panel	2021 Meeting Folder	
75	First Nations Arts and Culture - External	First Nations Strategy Panel	2021 National Summit on First Nations Arts and Culture	
76	First Nations Arts and Culture - External	First Nations Strategy Panel	2021 Meeting Folder	3 - 4 March Meeting
77	First Nations Arts and Culture - External	First Nations Strategy Panel	2021 National Summit on First Nations Arts and Culture	1. March 8 - Working Group Meeting
78	First Nations Arts and Culture - External	First Nations Strategy Panel	2021 National Summit Working Group Folder	
79	First Nations Arts and Culture - External	First Nations Strategy Panel	2021 National Summit on First Nations Arts and Culture	2. March 22 - Meeting was Postponed
80	First Nations Arts and Culture - External	First Nations Strategy Panel	2021 National Summit on First Nations Arts and Culture	3. March 26 - Working Group Meeting
81	First Nations Arts and Culture - External	First Nations Strategy Panel	2021 National Summit on First Nations Arts and Culture	4. March 29 - Working Group Meeting
82	Heads of Practice	Heads of Practice	Australia Council Awards	2021 Awards Planning
83	Heads of Practice	Heads of Practice	Visual Arts	VACS

84	Human Resources	Contract Administration	3. Final contracts	Safety Australia Group
85	International Development	Briefs, reports, policies and presentations	Government Relations	Foreign Embassies
86	International Development	Briefs, reports, policies and presentations	Correspondence	
87	International Development	Briefs, reports, policies and presentations	Presentations A63477	International Engagement Strategy 2021 2025
88	International Development	Briefs, reports, policies and presentations	Briefing Notes A63105	IES Strategy
89	International Development	Contract Administration	3. Final Contracts	Team Planning Days 2021
90	International Development	Contract Administration	3. Final Contracts	VIPs
91	International Development	Contract Administration	3. Final Contracts	TLB and Editorial MinÃ³scula
92	International Development	Contract Administration	3. Final Contracts	Feldworx
93	International Development	Contract Administration	3. Final Contracts	Canada Council
94	International Development	Contract Administration	3. Final Contracts	XXX
95	NIACA Consultation	Project Documents	Shared Documents	Collation of NIACA material 2021

96	NIACA Project	Project Management	Phase 6- Establishment of Steering Committee	
97	NIACA Project	Project Management	Phase 7- Project Closure	
98	Project Investment - Artists Services	Briefs, reports, projects and presentations	Briefings	Data breach briefs
99	Project Investment - Artists Services	Briefs, reports, projects and presentations	Briefings	Client history briefs
100	Project Investment - Artists Services	Briefs, reports, projects and presentations	Briefings	Other briefs
101	Project Investment - Artists Services	Grant Management	2 Mar 2021 Closing - Core grants & Government programs	
102	Project Investment - Artists Services	Grant Management	2 Mar 2021 Closing - Core grants & Government programs	Eligibility, LOTE and application issues
103	Project Investment - Artists Services	Grant Management	2 Mar 2021 Closing - Core grants & Government programs	CIGNs
104	Project Investment - Artists Services	Grant Management	2 Mar 2021 Closing - Core grants & Government programs	Feedback on applications - resources
105	Project Investment - Artists Services	Grant Management	2 Mar 2021 Closing - Core grants & Government programs	Decision phase
106	Project Investment - Artists Services	Grant Management	7 Sep 2021 Closing	
107	Project Investment - Artists Services	Grant Management	13 April 2021 - Arts and Disability Mentoring Initiative	

108	Project Investment - Artists Services	Grant Management	13 April 2021 - Arts and Disability Mentoring Initiative	Feedback
109	Project Investment - Artists Services	Other grants and opportunities	Awards	Awards 2020-1
110	Project Investment - Artists Services	Other grants and opportunities	Older documents	Marten Bequest
111	Project Investment - Artists Services	Other grants and opportunities	2 Feb 2021 closing - Perpetual	General correspondence
112	Project Investment - Artists Services	Other grants and opportunities	Arts and Disability Mentorship Initiative	Decisions 2021
113	Project Investment - Artists Services	Other grants and opportunities	Arts and Disability Mentorship Initiative	Application feedback 2021
114	Project Investment - Artists Services	Outreach and advocacy	Arts and Disability Mentorship Outreach plan 2021	
115	Project Investment - Artists Services	Outreach and advocacy	2021 Outreach Correspondence	
116	Public Affairs	Final Reports and Briefings	Creative industry inquiry	
117	Public Affairs	Final Reports and Briefings	Mental health inquiry	
118	Research and Knowledge Management	RKM Working Documents	Covid-19 Responses	Patternmakers Audience Outlook Monitor 2021
119	Research and Knowledge Management	RKM Working Documents	Arts and Mental Health Summit	
120	Research and Knowledge Management	RKM Working Documents	Arts and Mental Health Summit	Summit and Roundtable - Reading and resources

121	Research and Knowledge Management	RKM Working Documents	Re-imagine sector consultation report drafting	
122	Research and Knowledge Management	RKM Working Documents	Comic artists across industries	Consent emails
123	Research and Knowledge Management	RKM Working Documents	Singapore NAC Partnership	Social Cohesion project
124	Research and Knowledge Management	RKM Working Documents	ACSPRI survey data	External data tables
125	Research and Knowledge Management	RKM Working Documents	Venice Champions Survey	
126	Research and Knowledge Management	RKM Working Documents	ACSPRI survey data	ACSPRI Health and Healthcare survey 2021
127	Research and Knowledge Management	RKM Working Documents	Arts and Mental Health Summit	Arts and Wellbeing Summit - Communications
128	Research and Knowledge Management	RKM Working Documents	Comic artists across industries	Communications
129	Research and Knowledge Management	RKM Working Documents	Venice Champions Survey	Venice Champions 2022
130	Research and Knowledge Management	RKM Working Documents	Audience Diversification - Deakin	Comms
131	Research and Knowledge Management	RKM Working Documents	Data Champions RKM input	
132	Research and Knowledge Management	RKM Working Documents	ACSPRI survey data	Correspondence
133	Research and Knowledge Management	RKM Working Documents	Arts and Mental Health Summit	Previous draft programs and planning

134	Research and Knowledge Management	RKM Working Documents	Sector Recovery Initiative Evaluation	
135	Research and Knowledge Management	RKM Working Documents	IFACCA survey - Funding cultural organisations	
136	Research and Knowledge Management	RKM Working Documents	Public value	
137	Research and Knowledge Management	Team Resources	Evaluation Resources	Training
138	Research and Knowledge Management	Team Resources	Evaluation Resources	First Nations Evaluation Resources
139	Strategy and Planning	Contract Administration	3. Final Contracts	Pangolin and Associates
140	Strategy and Planning	Corporate Plan	Corporate Plan development 2022-23	
141	Strategy and Planning	Environmental Sustainability	Pangolin	
142	Strategy and Planning	Environmental Sustainability	Point Advisory	
143	Strategy and Planning	Environmental Sustainability	Executive and Board papers	
144	Strategy and Planning	Environmental Sustainability	Pangolin	Contract
145	Strategy and Planning	Environmental Sustainability	Carbon Emissions Assessment - 2019-20	
146	Strategy and Planning	Environmental Sustainability	Carbon Emissions Assessment - 2019-20	Travel flight emissions - 2020

147	Strategy and Planning	Environmental Sustainability	Carbon Emissions Assessment - 2019-20	Pangolin data collection
148	Venice Co-investment	Venice Co-investment Management	Champs	Champions Programs
149	Venice Co-investment	Venice Co-investment Management	Champs	Supporter Information Pack
150	Venice Co-investment	Venice Co-investment Management	Champs	Supporter Newsletter
151	Venice Co-investment	Venice Co-investment Management	Champs	Partnerships
152	Venice Co-investment	Venice Co-investment Management	Champs	Supporter Acknowledgement Management Folder
153	VIVID Ideas Event	Project Documents	Shared Documents	VIVID Ideas 2021